

# 2013 FINANCIAL REPORT

31 OCTOBER 2013 BRISBANE BEARS-FITZROY FOOTBALL CLUB LIMITED 1 ABN 43 054 263 473



# **BRISBANE BEARS-FITZROY FOOTBALL CLUB LIMITED DIRECTORS' REPORT**

The Directors present their report together with the financial report of Brisbane Bears-Fitzroy Football Club Limited ("the Company" or "the Club") for the financial year ended 31 October 2013 and the auditor's report thereon.

#### INCORPORATION

The Brisbane Bears-Fitzroy Football Club Limited is incorporated under the Corporations Act 2001. The Club is a public company limited by guarantee of \$20 per member and without share capital.

#### **REGISTERED OFFICE**

The Company's principal registered office is Level 5, 812 Stanley Street, Woolloongabba, Old 4102.

### DIRECTORS

The Directors of the Company at any time during or since the financial year are:

| NAME AND QUALIFICATIONS  | AGE | EXPERIENCE, SPECIAL F  |
|--|-----|--|
| Mr Robert James Sharpless<br>Chairman  | 57  | Deputy Chairman Spring<br>Elected Chairman on 23   |
| <b>Mr Angus William Johnson</b><br>Chairman  | 53  | Managing Director and s<br>Elected Chairman 21 Aug   |
| <b>Ms Linda Mary Nash</b><br>BEc, Masters Commerce (Finance)<br><i>Director</i>    | 52  | Senior Executive with a<br>Finance Executive with 0<br>29 October 2002. Resigne  |
| <b>Mr Paul Robert Williams</b><br>BA, LLB<br><i>Director and Company Secretary</i> | 49  | Managing Director China<br>and commercial lawyer<br>19 September 2005 and (  |
| Mr Mick Power, AM<br>HonFIEAust, FAICD, FAIM<br>Director                           | 63  | Founder, Group Board Cl<br>experience in civil engin<br>a Board Member of the S<br>Performing Arts Centre (<br>Foundation. Director sind |
| Mr Cameron Milner<br>Director  | 41  | Director of Milner Strate<br>Labour Party in Queensla  |
| Mr Peter James McGregor<br>B. Com, F. Fin, MAICD<br>Director                       | 47  | Managing Director Instit<br>Director of Strathcona B<br>Chair of Commerce Com  |
| Mr Leigh Raymond Matthews<br>Director  | 61  | Four-time Hawthorn prei<br>2001/02/03), inaugural AF<br>23 October 2013. Chair of  |
| Mr Len Poulter   | 63  | Founding Director of Len<br>Franchise Council of Aus   |

#### DIRECTORS' MEETINGS

The number of Directors' meetings and number of meetings attended by each of the Directors of the Company during the financial year are:

|                 | NUMBER OF MEETINGS ATTENDED | NUMBER OF MEETINGS HELD DURING THE TIME<br>THE DIRECTOR HELD OFFICE DURING THE YEAR |
|-----------------|-----------------------------|---|
| Mr RJ Sharpless | 1                           | 1   |
| Mr AW Johnson   | 15                          | 15  |
| Mr C Milner     | 13                          | 15  |
| Ms LM Nash      | 15                          | 15  |
| Mr M Power      | 13                          | 15  |
| Mr P Williams   | 14                          | 15  |
| Mr L Poulter    | 1                           | 2   |
| Mr LR Matthews  | 0                           | 1   |
| Mr P McGregor   | 14                          | 15  |

### RESPONSIBILITIES AND OTHER DIRECTORSHIPS

gfield Land Corporation. Appointed to the Board on 23 October 2013. 3 October 2013. Member Football Committee.

I shareholder of Citimark Properties. Elected to the Board in February 1999. ugust 2010. Resigned 23 October 2013.

a professional services organisation and previously Senior Commerce and Queensland Treasury and Queensland Treasury Corporation. Director since ned 23 October 2013.

nalco Yunnan Copper Resources Ltd. Previously practised as a corporate r for 17 years. Also a director of Brisbane Racing Club Ltd. Director since Company Secretary since 28 July 2008. Resigned 23 October 2013.

Chairman and Managing Director of BMD including more than 40 years of neering, project management, construction and property investment. Also South Bank Corporation, the Greg Norman Golf Foundation, Queensland (QPAC), the Queensland Surf Lifesaving Foundation and the Northcliffe nce 3 September 2010. Member Commerce Committee.

egic Services, Labour Holdings and previously the State Secretary of the sland. Director since 3 September 2010. Member Commerce Committee.

titutional Banking & Markets, Commonwealth Bank of Australia. Baptist Girls Grammar School Limited. Appointed Director 4 April 2012. mmittee.

emiership player, four-time premiership coach (three with the Lions in AFL Football Hall of Fame Legend, Lions Life Member. Appointed Director of Football Committee.

enard's with over 40 years' experience in retail. Inducted into the ustralia, Hall of Fame in 2003. Resigned 12 December 2012.

#### PRINCIPAL ACTIVITIES

The principal activities of the Company during the course of the financial year were the operation of an AFL club and fielding football teams in the national and state AFL competitions along with the promotion and advancement of the game of Australian Football. The Company also owns and operates the LIONS@springwood Social Club.

#### **OBJECTIVES AND STRATEGIES**

The Club continues to focus on delivering the outcomes outlined in its strategic vision which was issued in 2011.

Progress continues on the field with the team securing 10 wins and just missing out on securing a finals berth in 2013. The Club has secured additional funding from the AFL to enable it to invest in football resources in 2014 to provide every opportunity for ongoing improvement on the field. For the first time since the establishment of its Academy in 2009 the Club has been able to select a player on its senior list from the Academy. The Club's objective is to ultimately have twenty per cent of its senior list coming from its Academy.

Following an extensive expression of interest process the Club has selected Springfield as the site for its new Training and Administration Centre. This is part of the Club's strategic vision and will be an elite facility for the Club and the local community. Work is progressing on securing funding for this major project.

The LIONS@springwood Social Club has grown to a membership of almost one hundred and twenty five thousand since it opened in late 2010. The Club continued to enhance its role in the local community with ongoing community sporting grants arising from the Club's contributions to the Logan Sports Development Program.

#### **OPERATING AND FINANCIAL REVIEW**

The loss for the year was \$1,574,762 (2012: loss of \$2,513,262).

The Company is exempt from payment of income tax under the provisions of section 50-45 of the Income Tax Assessment Act 1997.

#### DIVIDENDS

The Company's Constitution requires that all income and property of the Company be applied solely towards the promotion of the objects as set forth in the Constitution and no portion shall be paid, distributed or transferred, directly or indirectly by way of dividend, bonus or otherwise, to the members of the Company.

#### **STATE OF AFFAIRS**

In the opinion of the Directors, there were no significant changes in the state of affairs of the Company that occurred during the period under review not otherwise disclosed in the financial report.

#### LEAD AUDITOR'S INDEPENDENCE DECLARATION

The Lead Auditor's Independence Declaration is set out on page 3 and forms part of the Directors' Report for the financial year ended 31 October 2013.

#### EVENTS SUBSEQUENT TO REPORTING DATE

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years.

#### LIKELY DEVELOPMENTS

The Company will continue to pursue its Australian Football aims and objectives.

#### DIRECTORS' INTERESTS AND BENEFITS

Since the end of the previous financial year no Director of the Company has received or become entitled to receive any benefit because of a contract made by the Company or a related body corporate with a Director or with a firm of which a Director is a member or with an entity in which the Director has a substantial interest.

#### ENVIRONMENTAL REGULATION

The operations of the Company are not subject to any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

#### INDEMNIFICATION AND INSURANCE PREMIUMS

The Company has agreed to indemnify the Directors against various liabilities that may arise from their position as Directors. The Directors have not included details of the nature of the liabilities covered or the amount of the premium paid in respect of the Directors' and Officers' Liability and Legal Expenses insurance contracts, as such disclosure is prohibited under the terms of the contract.

Dated at Brisbane this 19th day of November 2013.

Signed in accordance with a resolution of the Directors:

Aug

Chairman **R J Sharpless** 



To: the directors of Brisbane Bears-Fitzroy Football Club Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 31 October 2013 there have been: (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

KPMG Scott Gun

Scott Guse Partner Brisbane 19 November 2013

### LEAD AUDITOR'S INDEPENDENCE DECLARATION UNDER **SECTION 307C OF THE CORPORATIONS ACT 2001**

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Brisbane Bears-Fitzroy Football Club Limited. For the year ended 31 October 2013.

|   | NOTE | 2013<br>\$   | 2012<br>\$   |
|---|------|--------------|--------------|
| Revenue                                 | 2    | 43,500,672   | 43,859,151   |
| Cost of goods sold                      |      | (851,820)    | (774,800)    |
| Marketing expenses                      |      | (5,432,251)  | (5,722,297)  |
| Administration expenses                 |      | (3,385,142)  | (3,873,571)  |
| Membership expenses                     |      | (2,329,618)  | (2,820,558)  |
| Football expenses                       |      | (17,336,070) | (17,231,496) |
| Lease/Football Park and other expenses  |      | (3,229,479)  | (3,103,871)  |
| Social Club expenses                    |      | (9,749,861)  | (9,896,228)  |
| Other expenses                          |      | (2,470,414)  | (2,440,713)  |
| Net loss before net finance expense     |      | (1,283,983)  | (2,004,383)  |
| Finance income                          | 4    | 53,465       | 18,107       |
| Finance expenses                        | 4    | (344,244)    | (526,986)    |
| Net finance expense                     |      | (290,779)    | (508,879)    |
| Loss for the year                       |      | (1,574,762)  | (2,513,262)  |
| Other comprehensive income for the year |      | -            |              |
| Total comprehensive loss for the year   |      | (1,574,762)  | (2,513,262)  |

The above Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 7–12.

## **STATEMENT OF FINANCIAL POSITION**

Brisbane Bears-Fitzroy Football Club Limited. As at 31 October 2013.

| CURRENT ASSETS                     |
|------------------------------------|
| Cash and cash equivalents          |
| Trade and other receivables        |
| Inventories                        |
| Total current assets               |
| NON-CURRENT ASSETS                 |
| Investments                        |
| Property, plant and equipment      |
| Intangible assets                  |
| Deferred lease establishment costs |
| Total non-current assets           |
| Total assets                       |
| CURRENT LIABILITIES                |
| Trade and other payables           |
|                                    |

Loans and borrowings

Other provisions

Other liabilities

Total current liabilities

#### **NON-CURRENT LIABILITIES**

Employee benefits

Loans and borrowings

Other liabilities

Total non-current liabilities

Total liabilities

Net liabilities

#### ACCUMULATED DEFICIT

Accumulated losses

Total accumulated deficit

The above Statement of Financial Position is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 7–12.

| 2012<br>\$ | 2013<br>\$ | NOTE |
|------------|------------|------|
|            |            |      |
| 1,682,853  | 1,204,873  | 5    |
| 381,315    | 1,222,811  | 6    |
| 533,471    | 462,388    | 7    |
| 2,597,639  | 2,890,072  |      |
|            |            |      |
| 25         | 25         | 8    |
| 25         | 20         | ð    |
| 8,931,702  | 7,687,670  | 10   |
| 967,125    | 951,466    | 9    |
| 71,129     | 63,699     |      |
| 9,969,981  | 8,702,860  |      |
| 12,567,620 | 11,592,932 |      |
|            |            |      |
|            |            |      |
| 6,626,866  | 6,379,520  | 11   |
| 406,613    | 471,354    |      |
| 5,246,746  | 6,700,000  | 13   |
| 280,069    | 196,483    |      |
| 575,434    | 1,908,539  | 12   |
|            |            |      |

|    | 46,793      | 34,951      |
|----|-------------|-------------|
| 13 | -           | 1,637,053   |
| 12 | 596,077     | 890,960     |
|    | 642,870     | 2,562,964   |
|    | 16,298,766  | 15,698,692  |
|    | (4,705,834) | (3,131,072) |

15,655,896

13,135,728

| (4,705,834) | (3,131,072) |
|-------------|-------------|
| (4,705,834) | (3,131,072) |

# **STATEMENT OF CHANGES IN EQUITY**

Brisbane Bears-Fitzroy Football Club Limited. For the year ended 31 October 2013

|                                 | RETAINED<br>EARNINGS | TOTAL       |
|---------------------------------|----------------------|-------------|
| Opening balance 1 November 2011 | (617,810)            | (617,810)   |
| Total profit/(loss)             | (2,513,262)          | (2,513,262) |
| Other comprehensive income      | -                    | -           |
| Balance 31 October 2012         | (3,131,072)          | (3,131,072) |
| Total profit/(loss)             | (1,574,762)          | (1,574,762) |
| Other comprehensive income      | -                    | -           |
| Balance 31 October 2013         | (4,705,834)          | (4,705,834) |

The above Statement of Changes in Equity is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 7–12.

## **STATEMENT OF CASH FLOWS**

Brisbane Bears-Fitzroy Football Club Limited. For the year ended 31 October 2013.

|   | NOTE | 2013<br>\$   | 2012<br>\$   |
|---|------|--------------|--------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                |      |              |              |
| Cash receipts from customers and sponsors           |      | 44,824,928   | 44,643,184   |
| Cash paid to suppliers and employees                |      | (44,117,099) | (43,529,243) |
| Interest paid                                       |      | (343,520)    | (526,941)    |
| Net cash provided by operating activities           |      | 364,309      | 587,000      |
| CASH FLOWS FROM INVESTING ACTIVITIES                |      |              |              |
| Interest received                                   |      | 53,465       | 18,107       |
| Acquisitions of property, plant and equipment       |      | (761,849)    | (1,082,128)  |
| Proceeds from sale of property, plant and equipment |      | 60,000       | 103,700      |
| Net cash used in investing activities               |      | (648,384)    | (960,321)    |
| CASH FLOWS FROM FINANCING ACTIVITIES                |      |              |              |
| Proceeds from borrowings                            |      | 3,000,000    | 2,500,000    |
| Repayment of borrowings                             |      | (3,183,799)  | (1,768,618)  |
| Payment of finance lease liabilities                |      | (10 106)     | (6 737)      |

| Payment of finance lease liabilities                 |   | (10,106)  | (6,737)   |
|--|---|-----------|-----------|
| Net cash used in financing activities                |   | (193,905) | 724,645   |
| Net increase/(decrease) in cash and cash equivalents |   | (477,980) | 351,324   |
| Cash and cash equivalents at 1 November              |   | 1,682,853 | 1,331,529 |
| Cash and cash equivalents at 31 October              | 5 | 1,204,873 | 1,682,853 |

The above Statement of Cash Flows is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 7-12.

## NOTES TO THE FINANCIAL STATEMENTS

Brisbane Bears-Fitzroy Football Club Limited. For the year ended 31 October 2013.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The financial report of Brisbane Bears-Fitzroy Football Club Limited ("the Company" or "the Club"), a not-for-profit entity, for the year ended 31 October 2013 was authorised for issue by the Directors on 19 November 2013.

#### (A) STATEMENT OF COMPLIANCE

The Company early adopted AASB 1053 Application of Tiers of Australian Accounting Standards and AASB 2010–02 Amendments of Australian Accounting Standards arising from Reduced Disclosure Requirements for the financial year beginning on 1 November 2009 to prepare Tier 2 general purpose financial statements.

The financial report of the Company includes Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements (AASB-RDRs) (including Australian Interpretations) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001.

#### (B) BASIS OF PREPARATION

The financial report is presented in Australian dollars and on the historical cost basis.

The following standards and amendments, applicable to the Company, were available for early adoption but have not been applied by the Company in these financial statements:

 AASB 9 Financial Instruments which includes requirements for the classification and measurement of financial assets resulting from the first part of Phase 1 of the project to replace AASB 139 Financial Intruments: Recognition and Measurement. AASB 9 will become mandatory for the Company's 31 October 2014 financial statements. The Club is yet to determine the impact on the financial statements.

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The accounting policies set out below have been applied consistently to all periods presented in the financial report.

#### Going concern

The Company has reported a loss of \$1,574,762 for the year ended 31 October 2013 (2012: loss of \$2,513,262). As at 31 October 2013 the Company has negative Accumulated Funds of \$4,705,834 (2012: negative funds of \$3,131,072) and a current asset deficiency of \$12,765,824 (2012: \$10,538,089).

The ability of the Company to continue as a going concern including the ability to pay its debts as and when they fall due is dependent on the Company being able to successfully generate sufficient funds through membership, sponsorship, fundraising, gate receipts and other sources, including the Australian Football League's contributions. If the Company is unable to successfully generate sufficient funds from their revenue sources to continue to fund its ongoing operations, there is an uncertainty whether the Company will be able to continue as a going concern and be able to realise its assets and extinguish its liabilities in the normal course of business and at the amounts stated in the financial report.

Notwithstanding the deficiency in Accumulated Funds, the financial statements have been prepared on a going concern basis which assumes the Company will continue its operations and be able to meet its obligations as and when they become due and payable.

The Directors note the following factors supporting the adoption of the going concern basis:

- The Company has an \$8.0 million commercial bill facility with Westpac which is secured by a guarantee from the Australian Football League (AFL). The facility has no fixed term but is subject to annual review. The AFL has agreed to guarantee the facility for another 3 years and therefore the Company expects the facility will be rolled over when it is reviewed in October 2014. The facility was drawn to \$6.7million at year end;
- The Company has a letter of support (which is not a guarantee) from the AFL which makes available a range of financial assistance packages that can be used to assist the Company to meet its obligations if necessary;
- The Company's current Trade and other payables include an amount of \$3,360,312 owing to the AFL. Whilst this debt is payable on demand by the AFL the Company expects that the AFL will continue to support the Company and will not demand repayment if the Company does not have sufficient available funds to pay;
- Management has prepared cash flow forecasts that, after taking into account the above continued financial assistance, supports the preparation of the financial statements on a going concern basis; and
- · As discussed in note 17 the Company is economically dependent on the continual support of the AFL.

#### (C) CONSOLIDATION

The Company's controlled entities are dormant and the investment in them totals \$25. On the basis of materiality these financial statements only contain one set of figures which represents both the Company and the consolidated entity.

#### (D) PROPERTY, PLANT AND EQUIPMENT

#### i. Owned assets

Items of property, plant and equipment are stated at cost less accumulated depreciation (see below) and accumulated impairment losses (see Note 1 (J)).

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

#### ii. Subsequent Costs

The Company recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when that cost is incurred if it is probable that the future economic benefits embodied within the item will flow to the Company and the cost of the item can be measured reliably. All other costs are recognised in profit and loss as an expense as incurred.

#### iii. Depreciation and Amortisation

Items of property, plant and equipment, including leasehold improvements, have limited useful lives and are depreciated/ amortised over their estimated useful lives or term of the lease.

Assets are depreciated or amortised from the date of acquisition. Depreciation and amortisation rates and methods are reviewed annually for appropriateness. When changes are made, adjustments are reflected prospectively in current and future periods only.

The depreciation rates, ranges and methods used for each class of asset are as follows:

|                        | Depreciation rate | Depreciation method |
|------------------------|-------------------|---------------------|
| Leasehold improvements | 5 to 33.3%        | straight line       |
| Plant and equipment    | 5 to 36%          | straight line       |

Amortisation method, useful life and residual values are reviewed annually and adjusted as appropriate.

#### (E) INTANGIBLE ASSETS

Intangibles acquired by the Company are stated at cost less accumulated amortisation and impairment losses (see Note 1 (J)). Amortisation is charged to profit and loss on a straight line basis over the useful life of the intangible. The estimated useful lives in the current and comparative periods are as follows:

| Naming rights               | 20 years   |
|-----------------------------|------------|
| Signage rights              | 20 years   |
| Logo design                 | 10 years   |
| Liquor Licence              | Indefinite |
| Gaming Machine Entitlements | Indefinite |

#### (F) INVESTMENTS

#### Investments in subsidiaries

Investments in subsidiaries are carried at their cost of acquisition in the Company's financial statements.

#### (G) TRADE AND OTHER RECEIVABLES

Trade and other receivables are stated at their amortised cost less impairment losses (see Note 1(J)).

#### (H) INVENTORIES

Inventories consist of merchandising items and liquor held for sale and/ or promotional use. Inventories are carried at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and selling expenses. Cost is calculated using the average cost method and includes direct and allocated costs incurred in acquiring the inventories and bringing them to their present location and condition.

#### (I) CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash and short term deposits. Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

#### (J) IMPAIRMENT

#### i. Financial assets

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate.

All impairment losses are recognised in profit or loss.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost the reversal is recognised in profit or loss.

#### ii. Non-financial assets

The carrying amounts of the Company's non-financial assets, other than inventories (see Note 1 (H)), are reviewed at each reporting date to determine whether there is an indication of impairment. If any such indication exists, the asset's recoverable amount is estimated (see below). Indefinite life intangible assets are tested annually for impairment.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in profit and loss.

The recoverable amount of non-financial assets is calculated as the greater of the depreciated replacement cost of the asset and its fair value less costs to sell. The recoverable amount of non-financial indefinite life intangible assets is calculated as the greater of its value in use and its fair value less costs to sell. Impairment losses are reversed when there is an indication that the impairment loss may no longer exist and there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### (K) SHARE CAPITAL

As the Company is limited by guarantee, there are no issued shares. Under the Constitution every member of the Company undertakes to contribute to the Company in the event of it being wound up while he/she is a member, or within one year afterwards, for payment of the debts and liabilities of the Company incurred before he/she ceased to be a member, and of the costs, charges and expenses of windingup and for the adjustment of the rights of the contributories among themselves to an amount not exceeding \$20 per member.

### (L) INCOME RECEIVED IN ADVANCE

Prepaid income from sponsors, corporates, members and service providers relating to future seasons is not recorded as income until the season to which it relates.

#### (M) EMPLOYEE BENEFITS

#### Defined contribution superannuation funds

Obligations for contributions to defined contribution superannuation funds are recognised as an expense in profit and loss as incurred.

#### Wages, salaries and annual leave

Liabilities for employee benefits for wages, salaries and annual leave that are expected to be settled within 12 months of the reporting date represent present obligations resulting from the employees' services provided up to the reporting date, and are calculated at undiscounted amounts based on remuneration wage and salary rates that the Company expects to pay as at reporting date including on-costs.

#### Long service leave

The provision for employee entitlements for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

The provision is calculated using estimated future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the rates attaching to national government securities at balance date which most closely match the terms of maturity of the related liabilities.

#### (N) TRADE AND OTHER PAYABLES

Trade and other payables are stated at their amortised cost.

#### (0) REVENUE

#### Goods Sold and Services Rendered

Revenue comprises revenue earned from the sales of memberships, corporate marketing, sponsorships, the sale of merchandise, gate receipts, gaming revenue, food and beverage sales and AFL distributions. Revenue from services rendered is recognised in profit and loss in proportion to the stage of completion of the transaction at the reporting date. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the costs incurred or to be incurred cannot be measured reliably, there is a risk of return of goods or there is continuing management involvement with the goods.

#### (P) LEASED ASSETS

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the lease asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and the leases are not recognised on the Company's Statement of Financial Position.

#### Operating lease payments

Payments made under operating leases are recognised in profit and loss on a straight-line basis over the term of the lease. Lease incentives received are recognised in profit and loss as an integral part of the total lease expense and spread over the lease term. Initial direct costs incurred in negotiating and arranging an operating lease are capitalised as 'Deferred lease establishment costs' and expensed over the lease term.

#### (Q) NET FINANCING COSTS

Net financing costs comprise interest payable on borrowings calculated using the effective interest method, interest receivable on funds invested and impairment losses recognised on financial assets. Borrowing costs are expensed as incurred and included in net financing costs.

Interest income is recognised in profit and loss as it accrues, using the effective interest method. The interest expense component of finance lease payments is recognised in profit and loss using the effective interest method.

The Company recognises interest-bearing liabilities initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost.

#### (R) ACCRUED INCOME

Income and contributions due and receivable from the AFL and others relating to the past season, but which have not been received by reporting date, are accrued as income at reporting date. The carrying amount of accrued income approximates net fair value.

#### (S) TAXATION

The Company has been advised by the Australian Tax Office that it is exempt from payment of income tax under the provisions of section 50–45 of the Income Tax Assessment Act 1997 providing the Company continues to conduct its business in accordance with its Constitution and providing there are no significant changes to the Constitution.

#### (T) AFL LICENCE

It is the policy of the Directors not to attribute any value to the AFL Licence in the financial statements of the Company.

#### (U) GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Statement of Financial Position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

### **2013 FINANCIAL REPORT**

|   | 2013       | 2012       |
|---|------------|------------|
|   | \$         | \$         |
| 2. REVENUE  |            |            |
| Sale of goods   | 1,248,511  | 1,004,273  |
| Net AFL distributions   | 10,846,962 | 10,400,161 |
| Membership and ticket sales                                   | 5,834,439  | 6,127,764  |
| Corporate and marketing sales                                 | 11,225,023 | 11,700,040 |
| Social Club revenue   | 13,368,209 | 13,744,072 |
| Other revenue   | 977,528    | 882,841    |
|   | 43,500,672 | 43,859,151 |
|   |            |            |
| 3. PERSONNEL EXPENSES   |            |            |
| Wages and salaries  | 18,325,642 | 18,730,189 |
| Other associated personnel expenses                           | 2,296,839  | 2,167,047  |
| Contributions to defined contribution superannuation funds    | 538,683    | 652,025    |
|   | 21,161,164 | 21,549,261 |
|   |            |            |
| 4. FINANCE INCOME AND EXPENSE                                 |            |            |
| Interest income on bank deposits                              | 53,465     | 18,107     |
| Finance income  | 53,465     | 18,107     |
| Interest expense on liabilities<br>measured at amortised cost | (344,244)  | (526,986)  |

**Finance expenses** 

Net finance expense

#### 5. CASH AND CASH EQUIVALENTS

| Cash at bank | 1,204,873 | 1,682,853 |
|--------------|-----------|-----------|
|              | 1,204,873 | 1,682,853 |

(344,244)

(290.779)

(526,986)

(508,879)

All of the above earn interest at an effective interest rate of 2.60% (2012:3.80%) at 31 October 2013.

#### 6. TRADE AND OTHER RECEIVABLES

#### CURRENT

| Trade receivables                 | 209,376   | 147,535 |
|-----------------------------------|-----------|---------|
| Less impairment                   | -         | -       |
|                                   | 209,376   | 147,535 |
| Accrued income                    | 15,037    | 872     |
| Other receivables and prepayments | 998,398   | 232,908 |
|                                   | 1,222,811 | 381,315 |

#### 7. INVENTORIES

#### CURRENT

| Merchandise and Liquor – at cost         | 462,388             | 533,471       |
|--|---------------------|---------------|
| In 2013 the write down of inventory to n | et realisable value | e amounted to |

\$81,844 (2012: \$74,866). The write down is included in cost of goods sold.

#### 8. INVESTMENTS

#### NON-CURRENT

| Investment in controlled entities –<br>at cost (Note 16) | 25 | 25 |
|--|----|----|
|  | 25 | 25 |

| 117,167<br>(94,953)<br>22,214<br>100,000 | 117,167<br>(89,094)<br>28,073   |
|--|---|
| (94,953)<br>22,214                       | (89,094)  |
| 22,214                                   |   |
|  | 28,073  |
| 100.000                                  |   |
| 100,000                                  | 100,000   |
| (89,598)                                 | (84,598)  |
| 10,402                                   | 15,402  |
| 48,000                                   | 48,000  |
| (19,200)                                 | (14,400)  |
| 28,800                                   | 33,600  |
| 22,192                                   | 22,192  |
| -  | -   |
| 22,192                                   | 22,192  |
| 867,858                                  | 867,858   |
| -  | -   |
| 867,858                                  | 867,858   |
| -  | -   |
| 951,466                                  | 967,125   |
|  | 10,402<br>48,000<br>(19,200)<br>28,800<br>22,192<br>-<br>22,192<br>867,858<br>-<br>867,858<br>- |

#### RECONCILIATIONS

| Carrying amount at beginning of year | 28,073  | 33,931  |
|--------------------------------------|---------|---------|
| Amortisation                         | (5,859) | (5,858) |
| Carrying amount at end of year       | 22,214  | 28,073  |

#### SIGNAGE RIGHTS

| Carrying amount at beginning of year | 15,402  | 20,402  |
|--------------------------------------|---------|---------|
| Amortisation                         | (5,000) | (5,000) |
| Carrying amount at end of year       | 10,402  | 15,402  |

#### LOGO DESIGN

| Carrying amount at beginning of year | 33,600  | 38,400  |
|--------------------------------------|---------|---------|
| Amortisation                         | (4,800) | (4,800) |
| Carrying amount at end of year       | 28,800  | 33,600  |

#### LIQUOR LICENCE

| Carrying amount at beginning of year | 22,192 | 22,192 |
|--------------------------------------|--------|--------|
| Impairment                           | -      | -      |
| Carrying amount at end of year       | 22,192 | 22,192 |

#### **GAMING ENTITLEMENTS**

| Carrying amount at beginning of year | 867,858 | 867,858 |
|--------------------------------------|---------|---------|
| Impairment                           | -       | -       |
| Carrying amount at end of year       | 867,858 | 867,858 |

|                                   | 2013<br>\$  | 2012<br>\$  |
|-----------------------------------|-------------|-------------|
| 10. PROPERTY, PLANT, AND EQUIPMEN | п           |             |
| Plant and equipment – at cost     | 10,361,319  | 9,852,196   |
| Less accumulated depreciation     | (8,242,225) | (7,119,280) |
|                                   | 2,119,094   | 2,732,916   |
| Leasehold improvements – at cost  | 8,705,466   | 8,694,786   |
| Less accumulated amortisation     | (3,300,832) | (2,569,089) |
|                                   | 5,404,634   | 6,125,697   |
| Capital work in progress          | 163,942     | 73,089      |
|                                   | 7,687,670   | 8,931,702   |

#### RECONCILIATIONS

#### PLANT AND EQUIPMENT

| Carrying amount at beginning of year | 2,732,916   | 3,215,881   |
|--------------------------------------|-------------|-------------|
| Additions                            | 630,013     | 774,345     |
| Disposals                            | (49,169)    | (77,735)    |
| Depreciation                         | (1,194,666) | (1,179,575) |
| Carrying amount at end of year       | 2,119,094   | 2,732,916   |

#### LEASEHOLD IMPROVEMENTS

| Carrying amount at beginning of year | 6,125,697 | 6,489,573 |
|--------------------------------------|-----------|-----------|
| Additions                            | 10,680    | 283,323   |
| Transfers                            | -         | 57,673    |
| Disposals                            | -         | (197)     |
| Amortisation                         | (731,743) | (704,675) |
| Carrying amount at end of year       | 5,404,634 | 6,125,697 |

#### **CAPITAL WORK IN PROGRESS**

| Carrying amount at beginning of year | 73,089   | 57,673   |
|--------------------------------------|----------|----------|
| Additions                            | 121,353  | 73,089   |
| Transfers                            | -        | (57,673) |
| Write-offs                           | (30,500) | -        |
| Carrying amount at end of year       | 163,942  | 73,089   |

|  | 2013<br>\$ | 2012<br>\$     | Future commitments, excluding the opti<br>financial statements are payable:                                      | on period not provide                          | d for in the           |
|--|------------|----------------|--|--|------------------------|
| 11. TRADE AND OTHER PAYABLES           |            |                |  | 2013<br>\$                                     | 2012                   |
| CURRENT                                |            |                |  |  | \$                     |
| Trade payables                         | 565,563    | 1,306,817      | Not later than one year  | 2,681,024                                      | 2,352,493              |
| Trade payables to AFL                  | 3,360,312  | 3,019,736      | One year or later and no later<br>than five years  | 5,599,707                                      | 6,981,977              |
| Other payables and<br>accrued expenses | 2,453,645  | 2,300,313      | Later than five years  | 5,693,291                                      | 6,386,392              |
|  | 6,379,520  | 6,626,866      |  | 13,974,022                                     | 15,720,862             |
| 12. OTHER LIABILITIES<br>CURRENT       |            |                | During the financial year ended 31 Octo<br>recognised as an expense in profit and<br>leases (2012: \$2,118,990). |  |                        |
| Income received in advance             | 1,613,657  | 351,207        | (B) PLAYER AND COACHING CONTRA   | ACTS   |                        |
| Accrued lease liability                | 294,882    | 224,227        | 7 The Company negotiates individual contracts of varying length  |  |                        |
|  | 1,908,539  | 575,434        | and terms for each of the football<br>the Club. Certain players are entited                                      |  |                        |
| NON CURRENT                            |            |                | regardless of their level of perform   |  |                        |
| Accrued lease liability                | 596,077    | 890,960        | 0 as well as entitlements should player employment contracts be  |  |                        |
|  | 596,077    | 890,960        | terminated before expiry. Selected to performance related payments.  | As contract terms in                           | this regard            |
| 13. LOANS AND BORROWINGS<br>Current    |            |                | vary considerably, with some futur<br>number of matches played, level o<br>remain on approved lists and whe      | f performance, wheth<br>ther contracts are ter | ner players<br>minated |
| Secured bank loan                      | -          | 1,421,746      | early, it is not practical to estimate<br>or contingencies under player and                                      |  |                        |
| Other loans                            | -          | 125,000        | base contractual commitments are   |  | /                      |
| Commercial bill                        | 6,700,000  | 3,700,000      |  | 2013   | 2012                   |
|  | 6,700,000  | 5,246,746      |  | \$   | \$                     |
| NON CURRENT                            |            |                | Not later than one year  | 10,279,862                                     | 10,361,089             |
| Secured bank loan<br>Other loans       | -          | 1,637,053<br>- | 7,053 One year or later and no later 7,288,000 than five years   |  | 3,242,074              |
|  | -          | 1,637,053      |  | 17,567,862                                     | 13,603,163             |

The Company has an \$8.0 million (2012: \$5.0 million) commercial bill facility with Westpac that is secured by a General Security over all of the company's existing and future assets and undertakings. The facility is also secured by a guarantee and indemnity issued by the AFL expiring 31 October 2014. The average discount rate on bills drawn was 4.1% (2012: 4.8%). The amount drawn at 31 October 2013 was \$6.7million (2012: \$3.7million).

The secured bank loan was refinanced using the commercial bill facility in December 2012.

Westpac has provided a guarantee in the amount of \$352,278 to the landlord of the LIONS@springwood Social Club to satisfy the Company's obligations under its lease to lodge a rental bond.

#### 14. COMMITMENTS

(A) RENTAL COMMITMENTS

The Company has a current lease regarding the use of the Gabba for a further 2 years, plus two 5 year options.

The Company has a current lease over the premises occupied by the Social Club at Springwood for a further 12 years, plus two 10 year options.

The Company has a current lease over an office premises at Etihad Stadium for a further 3 years.

There is also a current rental commitment for computer equipment for a further 4 years.

#### (C) CONSTRUCTION COMMITMENTS

There were no construction commitments existing at the end of the financial year.

#### 15. PARTICULARS IN RELATION TO CONTROLLED ENTITIES

The following are entities controlled by the Company.

| NAME   | CLASS OF<br>Share | INTER<br>2013 % | EST HELD<br>2012 % |
|--|-------------------|-----------------|--------------------|
| Brisbane Football Club Limited                     | Ord               | 100             | 100                |
| Brisbane Lions AFC Pty Ltd                         | Ord               | 100             | 100                |
| Brisbane Lions Australian<br>Football Club Pty Ltd | Ord               | 100             | 100                |

These three companies were originally purchased or formed to protect the Club's business names and all three remained dormant for the year ended 31 October 2013.

#### 16. RELATED PARTIES

#### **KEY MANAGEMENT PERSONNEL COMPENSATION**

Key management personnel are determined to be the Chief Executive Officer, Chief Financial Officer and five General Managers who make up the Executive Management Team

|                             | 2013<br>\$ | 2012<br>\$ |
|-----------------------------|------------|------------|
| Total compensation provided | 1,448,103  | 1,449,819  |

#### DIRECTORS' REMUNERATION

The Directors received no remuneration for their services during the period under review, nor was there any income paid or payable, or otherwise made available including superannuation and retirement benefits, to Directors of the Company from the Company, or any related party.

#### KEY MANAGEMENT PERSONNEL AND DIRECTOR TRANSACTIONS

A number of key management personnel, or their related parties, hold positions in other entities that result in them having control or joint control over the financial or operating policies of these entities.

The terms and conditions of the transactions with key management personnel were no more favourable than those available, or which might reasonably be expected to be available, on similar transactions to non-key management personnel related entities on an arm's length basis.

The aggregate value of transactions and outstanding balances relating to key management personnel and entities over which they have control or joint control were as follows:

| DIRECTOR  | SERVICE         | INCOME/<br>(EXPENSE) 2013<br>(GST EXCLUSIVE) | RECEIVABLE/<br>(PAYABLE)<br>AT 31/10/13 | INCOME/<br>(EXPENSE) 2012<br>(GST EXCLUSIVE) | RECEIVABLE/<br>(PAYABLE)<br>AT 31/10/12 |
|-----------|-----------------|--|---|--|---|
| M Power   | Corporate Sales | 84,382                                       | -                                       | 83,127                                       | 1,440                                   |
| L Poulter | Corporate Sales | -  | -                                       | 1,173  | -                                       |

#### 17. ECONOMIC DEPENDENCY

A significant portion of the income of the Company is derived from the holding of licences issued by the Australian Football League (AFL) and the Queensland Office of Liquor and Gaming Regulation. The Company is economically dependent on the ongoing support of the AFL through receipts of distributions and other financial assistance as outlined in note 1(B) Going Concern.

#### **18. EVENTS SUBSEQUENT TO REPORTING DATE**

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years.

### **DIRECTORS' DECLARATION**

In the opinion of the Directors of Brisbane Bears-Fitzroy Football Club Limited ("the Company"):

- (a) the financial statements and notes set out on pages 4–12 are in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the financial position of the Company as at 31 October 2013 and of its performance for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations 2001;
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Dated at Brisbane this 19th day of November 2013.

Signed in accordance with a resolution of the Directors:

Aug

Chairman **R J Sharpless** 



### **REPORT ON THE FINANCIAL REPORT**

We have audited the accompanying financial report of Brisbane Bears-Fitzroy Football Club Limited (the Company), which comprises the statement of financial position as at 31 October 2013, and the statement of profit or loss and comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes 1 to 18 comprising a summary of significant accounting policies and other explanatory information, and the Directors' declaration.

#### DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL REPORT

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

#### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Corporations Act 2001 and Australian Accounting Standards - Reduced Disclosure Requirements, a true and fair view which is consistent with our understanding of the Company's financial position and of its performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### INDEPENDENCE

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001.

#### AUDITOR'S OPINION

In our opinion the financial report of Brisbane Bears-Fitzroy Football Club Limited is in accordance with the Corporations Act 2001, including:

#### MATERIAL UNCERTAINTY REGARDING CONTINUATION AS A GOING CONCERN

Without modification to the above opinion, we draw attention to Note 1 (B) to the financial report which indicates that as at 31 October 2013 the Company has a deficiency in net assets of \$4,705,834, a deficiency in current assets of \$12,765,824 and that the ability of the Company to continue as a going concern is dependent upon the Company being able to successfully generate sufficient funds through membership, sponsorship, fundraising, gate receipts and other sources, including the Australian Football League's (AFL) distributions. These conditions, along with other matters as set forth in Note 1 (B), indicate the existence of a material uncertainty which may cast significant doubt about the Company's ability to continue as a going concern and therefore, whether it will realise its assets and settle its liabilities in the normal course of business and at the amounts stated in the financial report.

RPMG Scott Gun

Scott Guse Partner Brisbane 19 November 2013

# **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BRISBANE BEARS-FITZROY FOOTBALL CLUB LIMITED**

(a) giving a true and fair view of the Company's financial position as at 31 October 2013 and of its performance for the year ended on that date; and (b) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.

### **HYUNDAI CENTRE**

Level 5, Gate 2, The Gabba, 812 Stanley Street, Woolloongabba QLD 4102 Post: PO Box 1535, Coorparoo DC QLD 4151 **Tel:** 07 3335 1777 **Fax:** 07 3217 4905

### ETIHAD STADIUM

Level B2, Gate 4, 740 Bourke Street, Docklands VIC 3008 Tel: 03 8850 5600 Fax: 03 9912 4711

### lions.com.au

club@lions.com.au | ABN 43 054 263 473 Brisbane Bears-Fitzroy Football Club Ltd trading as Brisbane Lions Australian Football Club